

Select Specialty Hospital
8901 West Lincoln Ave 6th Floor
West Allis, WI 53227
(414) 328-7711

Type: 20
Control: Corporation
Fiscal Year: 01/01/02 to 12/31/02

County: Milwaukee
Analysis Area: Milwaukee County (2B)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	. %	57.4%	.	68.7%	.	15.9%	.	. %	.
Obstetrics	. %	39.6%	.	49.4%	.	5.7%	.	. %	.
Pediatrics	. %	48.0%	.	72.4%	.	20.4%	.	. %	.
Total hospital	87.2%	55.9%	1.56	64.8%	1.35	31.3%	2.78	86.0%	1.01
Average Census (Patients)									
Adult medical-surgical	0.0	30.4	0.00	70.6	0.00	2.1	0.00	0.0	.
Obstetrics	0.0	3.9	0.00	9.1	0.00	0.0	0.00	0.0	.
Pediatrics	0.0	1.8	0.00	8.7	0.00	0.5	0.00	0.0	.
Total hospital	29.6	55.4	0.53	147.8	0.20	9.1	3.25	29.2	1.01
Average Length of Stay (Days)									
Adult medical-surgical	.	3.9	.	4.9	.	3.1	.	.	.
Obstetrics	.	2.4	.	2.8	.	2.1	.	.	.
Pediatrics	.	2.4	.	2.3	.	1.7	.	.	.
Total hospital	28.5	4.3	6.59	5.2	5.44	6.6	4.33	33.9	0.84
Surgical Operations									
Inpatient	0	1,424	0.00	2,986	0.00	36	0.00	0	.
Outpatient	0	3,187	0.00	4,999	0.00	152	0.00	0	.
Inpatient as % of all surgeries	. %	30.9%	.	37.4%	.	19.2%	.	. %	.
Outpatient Visits									
Non-emergency visits	0	75,046	0.00	159,158	0.00	8,386	0.00	0	.
Emergency visits	0	14,086	0.00	27,089	0.00	1,720	0.00	0	.
Full-time Equivalents (FTEs)									
Administrators	9.0	14.8	0.61	35.3	0.25	3.4	2.63	8.0	1.13
Nurses, licensed	29.3	160.1	0.18	349.3	0.08	19.7	1.48	25.6	1.14
Ancillary nursing personnel	14.4	54.3	0.27	140.5	0.10	8.1	1.79	13.7	1.06
All other personnel	32.1	384.2	0.08	731.8	0.04	38.0	0.85	28.7	1.12
Total FTEs	84.8	613.5	0.14	1256.9	0.07	69.2	1.23	75.9	1.12
FTEs per 100 Patient Census (Adjusted)									
Administrators	866.8	14.6	59.3	15.6	55.5	36.0	24.1	27.1	31.95
Nurses, licensed	2817.0	157.9	17.8	154.3	18.3	207.7	13.6	86.6	32.5
Ancillary nursing personnel	1391.1	53.6	26.0	62.1	22.4	85.0	16.4	46.3	30.0
All other personnel	3095.2	378.9	8.17	323.3	9.57	400.4	7.73	97.4	31.8
Total FTEs	8170.0	605.0	13.5	555.3	14.7	729.0	11.2	257.5	31.7

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	34	Health maintenance		Beds set up and staffed	0	Bassinets	0
Discharges	379	organization (HMO)	Yes	Discharges	0	Total births	0
Inpatient days	10,819	Preferred Provider		Inpatient days	0	Newborn days	0
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	2	0	0	0	. %	0.0	.
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	2	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	2	34	379	10819	87.2%	29.6	28.5
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	2	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	9	0	9.0	Radiological services personnel	0	0	0.0
Physicians and dentists	0	0	0.0	Occupational therapists	1	2	2.1
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	1	1	1.0
Registered nurses	14	9	18.3	Physical therapists	2	1	2.3
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	2	1	2.0
Licensed practical nurses	10	2	10.9	Recreational therapists	0	0	0.0
Ancillary nursing personnel	14	2	14.4	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	0	0	0.0
Nurse Practitioners	0	0	0.0	All other health professionals	16	4	17.0
Medical records personnel	1	1	1.6	All other personnel	3	2	3.5
Pharmacy personnel	2	2	2.7				
Clinical laboratory personnel	0	0	0.0	TOTAL	75	27	84.8

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$25,241,682	Cash and cash equivalents	\$2,000	Current liabilities	\$839,187
Less deductions	13,020,158	Net Patient receivables	885,793	Long-term debt	198,773
Net patient revenue	12,221,524	Other receivables	0	Other liabilities	0
Plus other revenue	1,362	Land, bldgs and equip: Net	518,738	Subtotal	1,037,960
Total revenue	12,222,886	Other assets	2,689,337	Unrestricted fund balance	3,057,908
Less expenses	10,376,666	Total Assets	\$4,095,868	Total liabilities & fund balance	\$4,095,868
Nonoperating gains/losses	0			Restricted fund balances	\$0
Net Income	\$1,846,220				

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 2B		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$18,234,765]	72.2%	41.7%	1.73	40.4%	1.79	58.9%	1.23	68.8%	1.05
Medical Assistance [\$0]	0.0%	9.0%	0.00	13.2%	0.00	10.1%	0.00	0.1%	0.00
Commercial [\$7,006,917]	27.8%	43.2%	0.64	39.1%	0.71	26.7%	1.04	30.4%	0.91
All other [\$0]	0.0%	6.1%	0.00	7.3%	0.00	4.3%	0.00	0.7%	0.00
Deductions as % of Total Gross Patient Revenue									
Medicare [\$10,956,531]	43.4%	23.7%	1.83	26.0%	1.67	26.7%	1.62	44.8%	0.97
Medical Assistance [\$0]	0.0%	6.0%	0.00	9.1%	0.00	4.6%	0.00	0.1%	0.00
Commercial [\$2,063,627]	8.2%	9.4%	0.87	11.0%	0.74	4.5%	1.83	11.5%	0.71
Charity care [\$0]	0.0%	1.2%	0.00	1.3%	0.00	0.5%	0.00	0.0%	.
All other [\$0]	0.0%	1.4%	0.00	2.4%	0.00	0.4%	0.00	0.0%	.
Total deductions [\$13,020,158]	51.6%	41.7%	1.24	49.8%	1.04	36.7%	1.40	56.4%	0.91
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	0.0%	5.1%	0.00	5.1%	0.00	2.8%	0.00	0.0%	0.29
Net gains/losses as % of net income	0.0%	5.3%	0.00	9.9%	0.00	4.7%	0.00	0.0%	.
Expenses as % of Total Expenses									
Salary/fringe benefit[\$4,333,363]	41.8%	47.8%	0.87	41.7%	1.00	51.3%	0.81	40.7%	1.03
Supplies and services[\$5,076,380]	48.9%	40.5%	1.21	46.9%	1.04	38.7%	1.26	46.6%	1.05
Capital component [\$550,268]	5.3%	8.7%	0.61	8.1%	0.66	7.3%	0.72	9.3%	0.57
Bad debt [\$416,655]	4.0%	3.0%	1.35	3.3%	1.21	2.6%	1.53	3.4%	1.20
Fiscal Statistics									
Operating margin	15.1%	6.1%	2.50	4.9%	3.08	4.5%	3.33	9.8%	1.54
Total hospital profit margin	15.1%	6.4%	2.37	5.4%	2.79	4.7%	3.19	9.8%	1.54
Return on equity	60.4%	10.0%	6.03	9.2%	6.58	28.0%	2.16	75.3%	0.80
Current ratio	4.3	2.5	1.68	2.3	1.85	1.5	2.77	2.2	1.96
Days in net patient accounts receivable	26.5	57.8	0.46	46.5	0.57	60.9	0.43	.	.
Average payment period	30.2	52.6	0.57	47.1	0.64	66.6	0.45	68.3	0.44
Equity financing	74.7%	56.2%	1.33	58.4%	1.28	26.3%	2.84	30.6%	2.44
Long-term debt to equity ratio	0.1	0.5	0.14	0.4	0.15	1.4	0.05	0.2	0.27
Times interest earned	70.1	5.0	13.97	4.5	15.4	5.7	12.20	17.3	4.06
Total asset turnover	3.0	0.9	3.39	1.0	3.03	1.5	1.93	2.4	1.27
Average age of plant: years	3.3	9.5	0.35	10.2	0.33	11.4	0.29	2.6	1.29
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	34.2%	.
Output gross rev (% of total gross pt. rev)	0.0%	44.1%	0.00	37.1%	0.00	32.5%	0.00	0.0%	.
Net Revenue Statistics									
Inpatient net revenue per discharge	\$32,247	\$7,870	4.10	\$10,394	3.10	\$8,870	3.64	\$35,323	0.91
Inpatient net revenue per day	\$32247	\$1,834	17.6	\$2,072	15.6	\$2,010	16.0	\$1,034	31.20
Outpatient net rev per visit	.	\$343	.	\$352	.	\$253	.	.	.